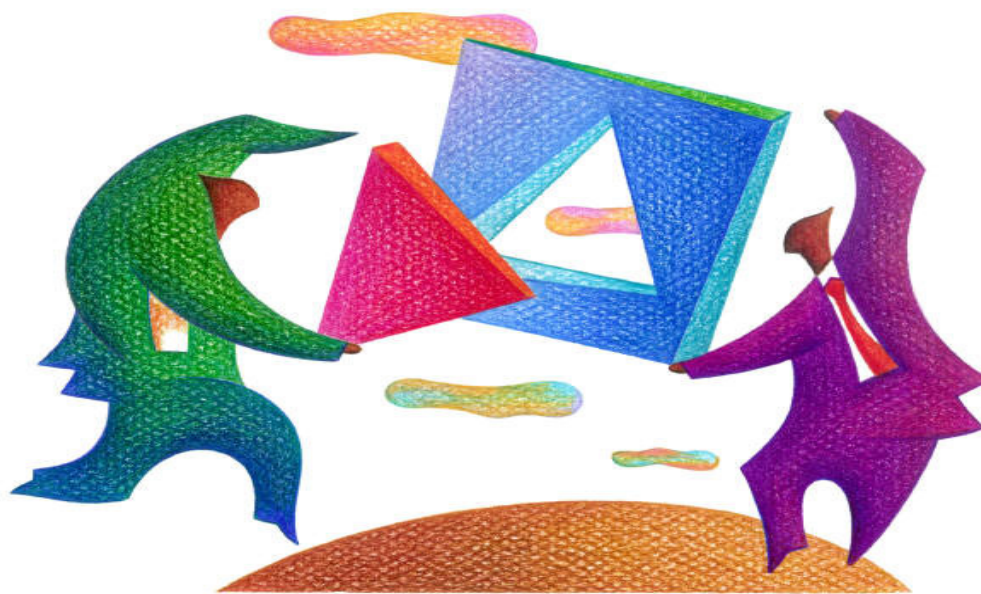




Governance Basics





Value of Governance

- Improves alignment of projects to business strategy**
- Improves balance between tactical and strategic projects**
- Enables decision making based on strategic data and priorities versus ad hoc decisions driven by needs of the moment**
- Reduces wasteful spending caused by inefficient allocation of resources on duplicate projects**
- Provides a reasoned and fair process for justifying project decisions**
- Facilitates organizational learning from previous strategy decisions**
- Establishes a formal IT project approval process at all levels to ensure successful elevation of ideas**
- Utilizes a department budgeting process that captures all IT capital and operating costs and enables planning/budgeting/forecasting, monitoring/reporting, and analyzing of IT costs**



Governance Dimensions

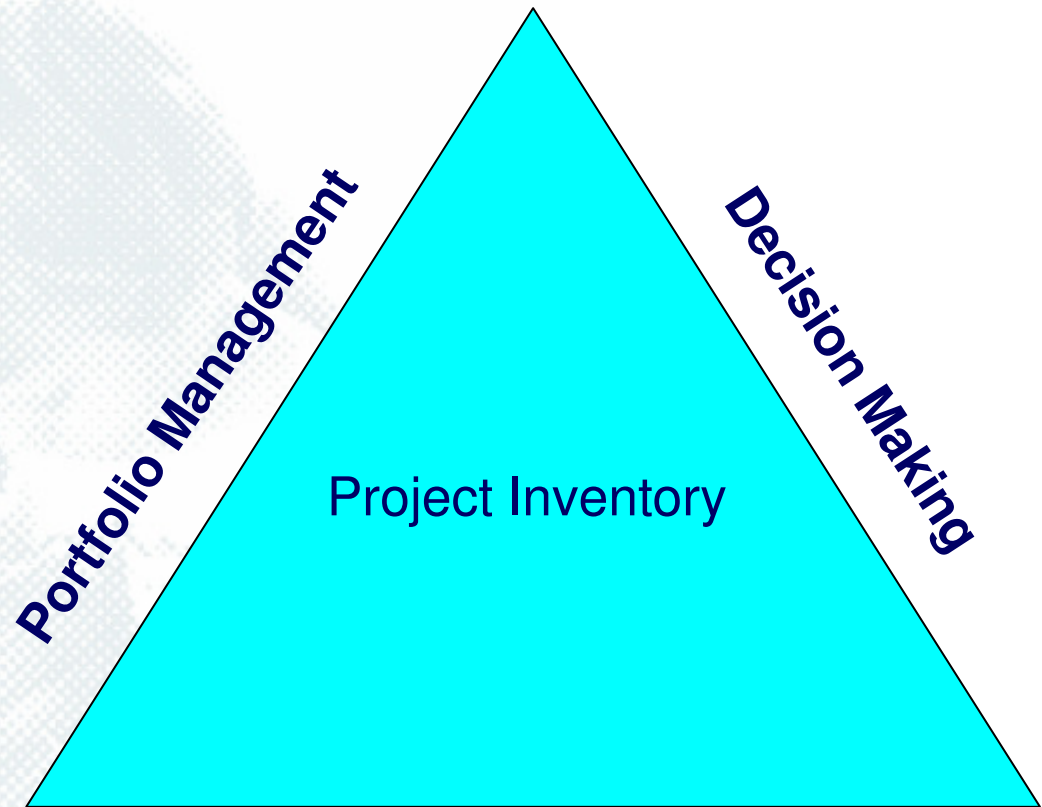




Governance Dimensions

Project Inventory

- ❑ Inventory of Projects with a Standard Set of Data
 - ✓ Objectives
 - ✓ In Scope
 - ✓ Out of Scope
 - ✓ Dependencies
 - ✓ Assumptions
 - ✓ Benefits
 - ✓ Financials
 - ✓ Resource Estimates
 - ✓ Timeline
 - ✓ Risks





Governance Dimensions



Decision Making

- Who sets policies, philosophies, foundation to make decisions (i.e. ranking criteria, weighting criteria, business case development, gating criteria, scoring models)?
- Who owns the process, tools, procedures, technology, periodic reviews?
- Who should provide SME input?
- Who is responsible for decision making (i.e. approving, deferring, stopping projects,) budgeting?



Governance Dimensions

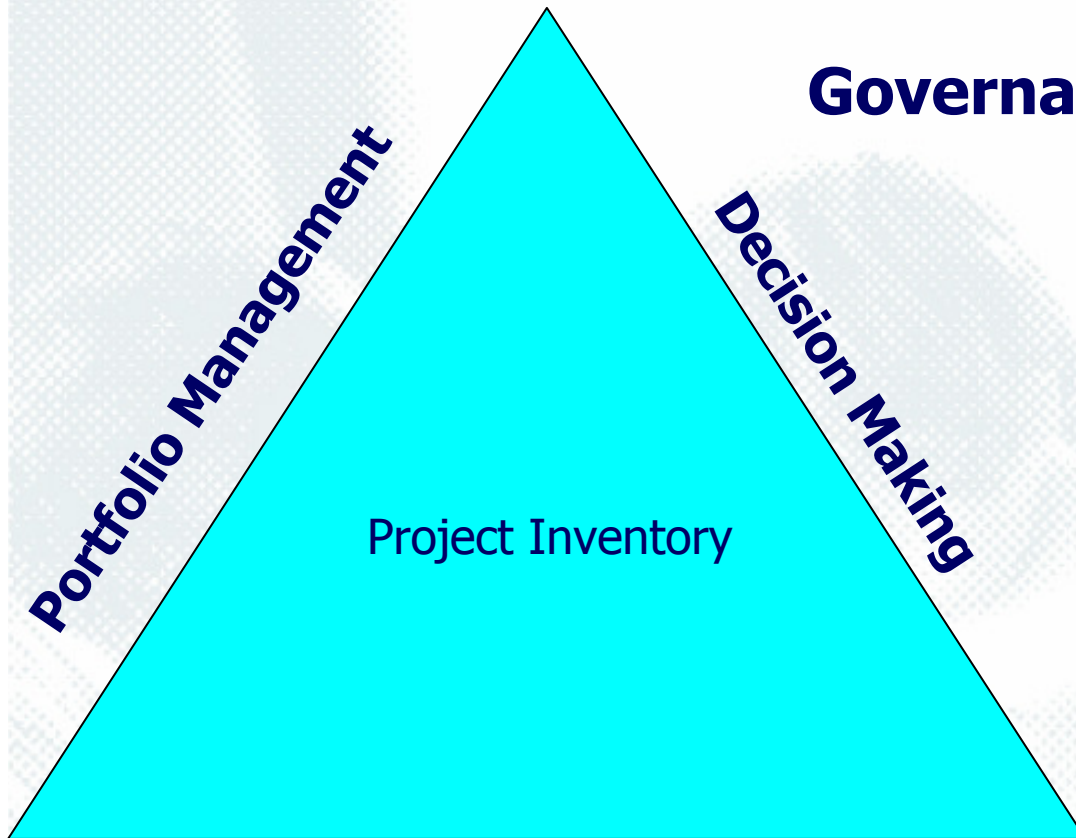
Portfolio Management

- Ranking/Scoring Projects
- Balancing the Portfolio
- Maintaining the Portfolio
- Periodic Status Reporting





Governance Dimensions



Planning, Managing, Reporting

- Long Range Planning
- Project Management Processes
- SDLC Processes
- Project Request Validation
- Resource Skill Inventory & Readiness
- Resource Allocations
- Project Performance

Planning, Managing, Reporting

*****Release & Change Mgt. are "projects" and are subject to the same portfolio management and decision making processes.***



Governance Dimensions



Engaging & Communicating with Stakeholders

- Effective & Efficient
- Targeted to Proper Stakeholder Group
- Bottom Up & Top Down



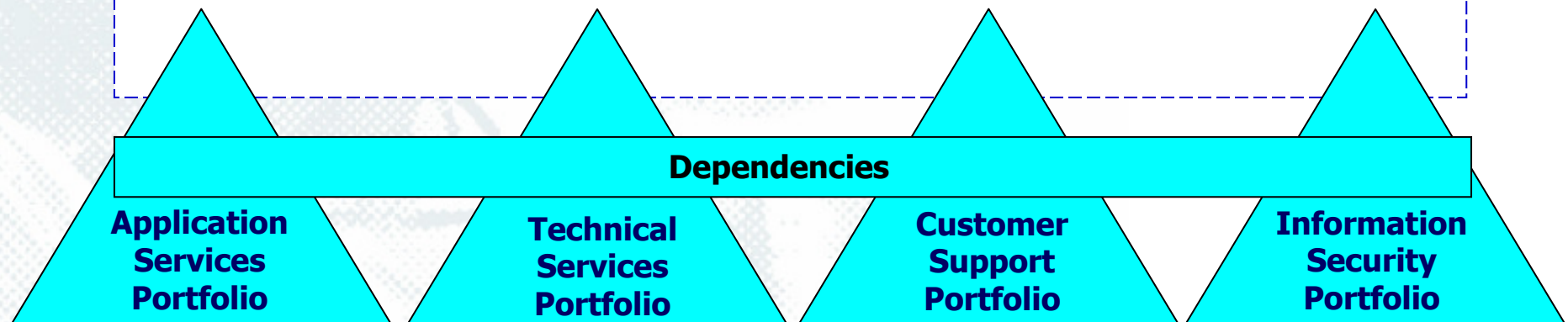
Governance Dimensions





Governance Dimensions

Project Portfolio Interdependencies





Portfolio View Example

